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DCI/ICS 84-4228
1 March 1984

MEMORANDUM FOR: Director, Intelligence Community Staff
VIA: Deputy Director, Intelligence Community Staff
FROM: [redacted]
Director, Planning and Policy Staff
SUBJECT: Follow-On to IG(Space) Meeting

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1. Rear Admiral Poindexter sent a memorandum on 23 February to all IG(Space) members as a follow-on to the last IG(Space) meeting. RADM Poindexter's memorandum includes a terms of reference (TOR) which provides an approach to completing the National Space Strategy and, barring "...major objections . . ." to the TOR, establishes a meeting of the drafting team for 2 March at 0900. Gil Rye is to chair the drafting team. [redacted]

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2. The proposed response for your signature agrees with the TOR only if the intent is to write a strategy that would provide mission guidance/priorities to the civil-commercial sector with DCI priorities directed at the interface with the civil-commercial activities. This approach resolves the difficulties we have had from the beginning over the incompatibility and artificial nature of strategy direction to national security where space is not a mission, which it is with NASA. We believe the intent is to focus the NSDD on civil-commercial space activities as the TOR specifies that "...The NSDD will build upon the three civil/commercial priorities for space announced by the President in his State of the Union address..." We also suggested a more formalized IG(Space)-SIG(Space) review process to ensure that the final NSDD goes to the President with as few issues to be resolved as possible. [redacted]

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3. The proposed response explains our reasons for agreeing to a civil-oriented strategy while simultaneously specifying the issues we would have with the TOR should the NSDD expand beyond the civil approach. We call for an IG(Space) meeting to gain consensus on the approach to the NSDD should the NSC Staff desire to expand the NSDD. This is consistent with the approach being taken by the DoD. [redacted]

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4. Finally, given that RADM Poindexter has no perspective on our views and history with regard to the National Space Strategy, we recommend that you, [redacted] meet in a closed door session with RADM Poindexter. Otherwise, his view will likely remain heavily biased by that of the NSC Staff. [redacted]

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Director
Intelligence Community Staff
Washington, D.C. 20505

DCI/ICS 84-4227
1 March 1984

MEMORANDUM FOR: Deputy Assistant to the President for
National Security Affairs

SUBJECT: National Space Strategy

John -
1. As requested in your 23 February memorandum, we have reviewed the draft terms of reference for an approach to completing a national space strategy. It appears to us that your intent is to focus the NSDD on a short unclassified civil space strategy which builds upon the three civil/commercial priorities for space announced by the President in his State of the Union message. We will gladly participate in this drafting process and represent the DCI's interests with regard to civil and commercial space activities.

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2. The interagency process specified in the TOR to oversee development of the NSDD should be amended as follows. First, the IG(Space) should meet to discuss the working group's draft NSDD and resolve any issues raised in the draft. Second, the SIG(Space) principals should then be sent the corrected draft NSDD for comment and concurrence. The SIG(Space) principals should meet to address any unresolved issues prior to submitting the document to the President.

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3. The great difficulty in forming a consolidated national space strategy is due to the fact that the Intelligence Community and DoD, unlike NASA whose primary mission is space, are not solely dedicated to the pursuit of aeronautics and space activities. Rather, the Intelligence Community and the Department of Defense are concerned about satisfying overall national security needs. In this context, our space activities are based upon the cost-effective contributions made to the DCI's mission of providing intelligence; space alone is not a mission. This is not the case with NASA and the civil program. For a space strategy to provide unclassified mission area guidance to prioritize the expanding civil activities is useful and appropriate. Presidential guidance has traditionally provided the justification for major, new civil space sector programs.

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4. In summary, we agree that the NSDD should focus on a civil space strategy. Should you desire to expand the NSDD beyond the civil space orientation, then we would have a number of issues, as reflected above, requiring IG(Space) discussion and resolution prior to convening a drafting group. We need to have IG(Space) consensus on the approach if the NSDD is to be truly successful and useful to the President.

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Subject: National Space Strategy

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